

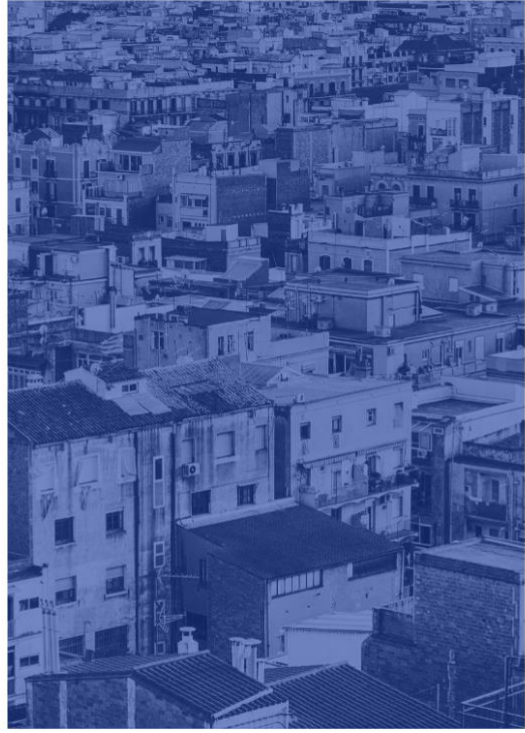
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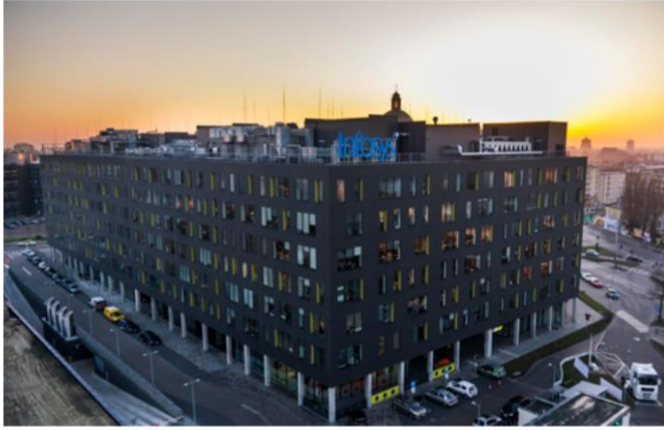
**DIVERSITY  
& INCLUSION  
REPORT FY20**



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# METHODOLOGY

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In this first Infosys Poland Diversity & Inclusion report, we are providing a comprehensive analysis of the demographic of Infosys Poland workforce. The report focuses on two main elements of diversity which are gender and geographic origin. The exclusion of the other elements of Diversity such as sexual orientation and disability is due to data sensitivity.

The report does not compare the data with the national numbers when it comes to minorities representation as Infosys can be considered a trailblazer in Poland by having a workforce of 19% foreigner-born employees against 1% for the country.

For the analysis of the geographic regions, we limited it to the analysis of geo-regions with a count of more than 20 employees.

### **Job levels split:**

**Entry-level:** Job Levels 2 & 3

**Middle management:** Job Level 4

**Upper management:** Job Level 5+

### **Report timeframe:**

**From April 2019 to March 2020**

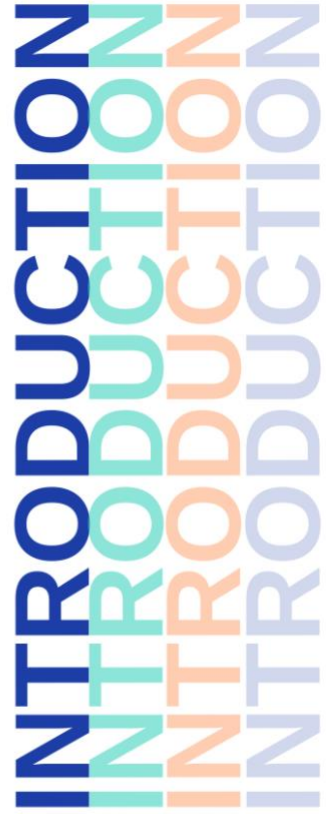
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One of our core values at Infosys is Integrity & Transparency. In our endeavor to be true to our values we decided to introduce the first Infosys Poland Diversity report.

This report is a testimonial to the importance we accord at Infosys to Diversity and Inclusion.

The result of this report will help us better understand our strengths and areas for improvement in our quest for excellence.

The result of this report



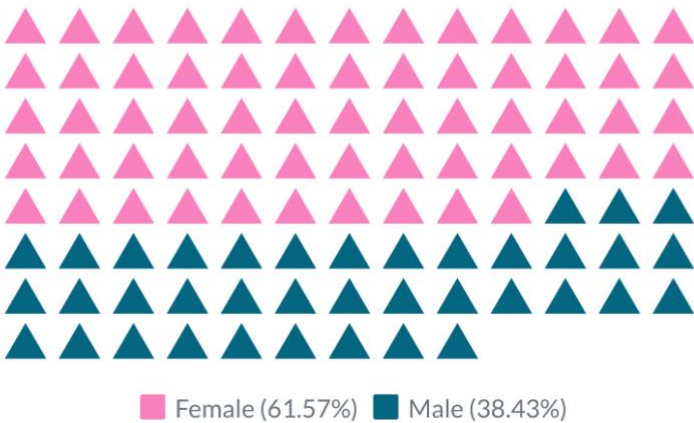


# CURRENT WORKFORCE DEMOGRAPHIC



## GENDER REPRESENTATION

Gender split

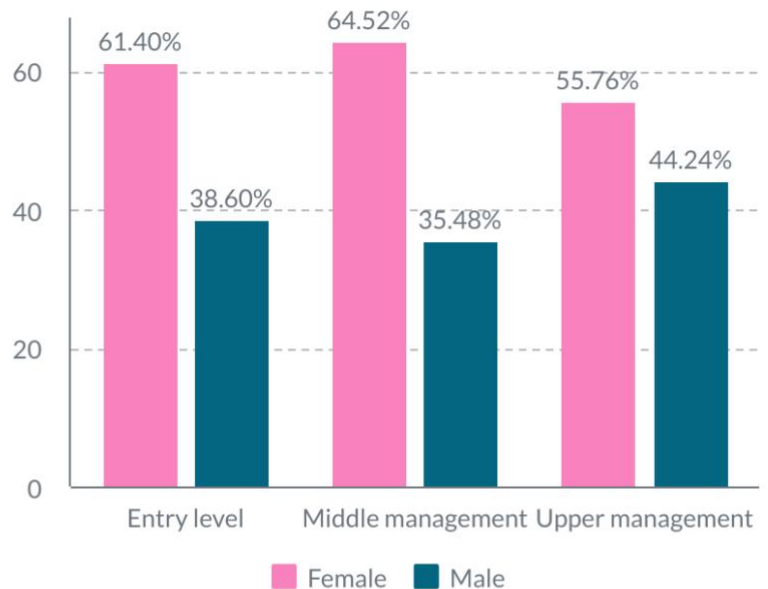


The gender composition of Infosys Poland shows a predominately female demographic of the organization.

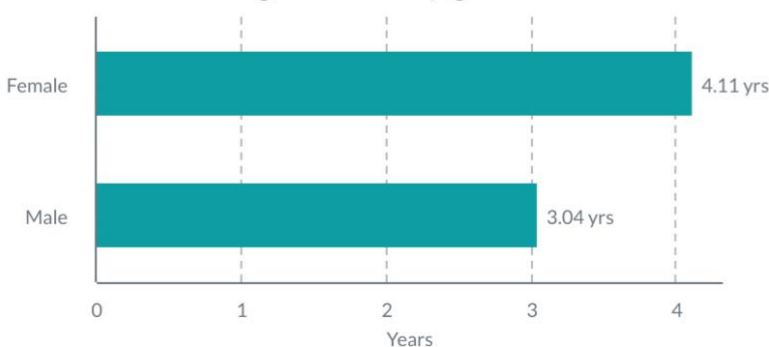


The gender representation across the different job levels shows a healthy split between male and female relatively aligned with the general gender split of the organization.

Gender split by position



Average tenure by gender



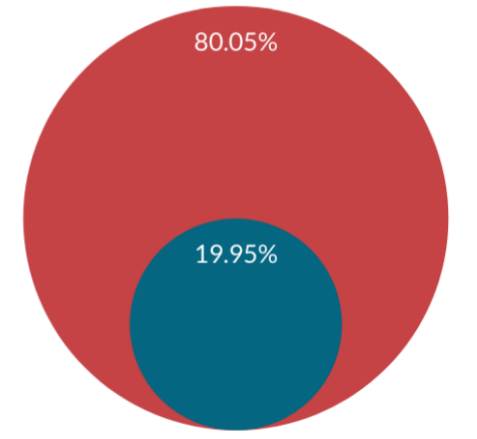
On average female Infosys employees stay longer in the organization compared to their male colleagues.

# ETHNIC & GEOGRAPHICAL ORIGIN

## WHERE DO INFOSCIIONS COME FROM?



### Polish & foreign-born split



● Foreigner (19.95%) ● Polish (80.05%)

The foreign workforce of Infosys Poland sits at 19.95% of the total headcount. This number is significantly higher than the 1% foreign-born population living in Poland. This fact made that the majority of the foreign employees were recruited outside of Poland.

Due to the nature of Infosys Poland's business, the organization engaged in massive recruitment of foreign employees to fulfill the business needs of the organization.

## Foreigners Split by Geo-region

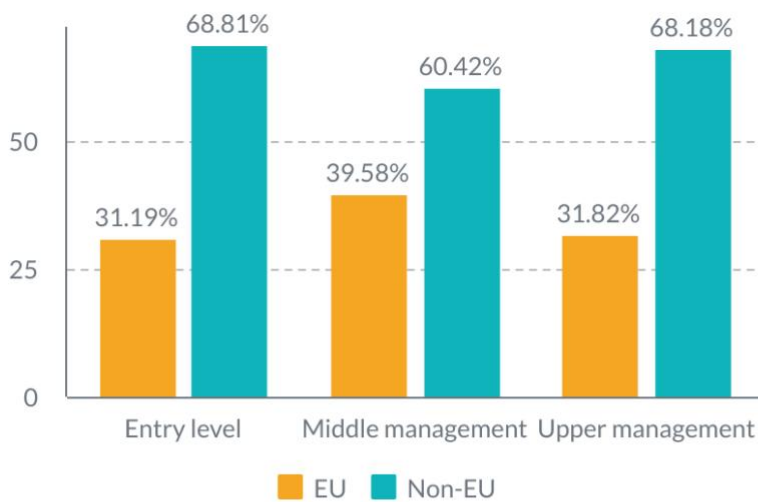


The foreign-born workforce fabric is very diverse and with 64 nationalities from all the corners of the globe.

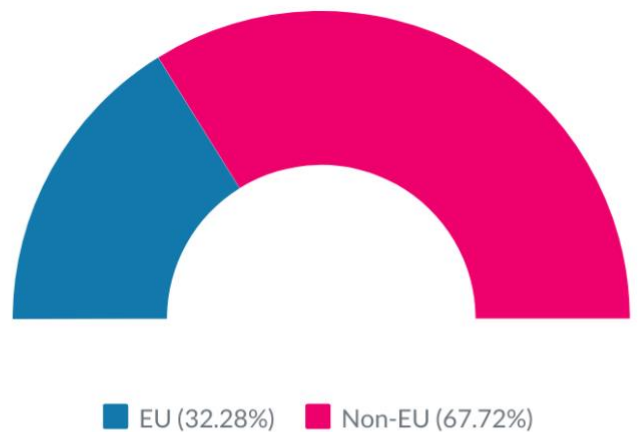
The population is predominately European with 55% which is natural both by nature of the Infosys Poland business as it services mostly European countries & languages and also by the strategic location of Poland in the heart of Europe, bordering both Western and Eastern Europe.

The rest of the foreign population is mostly from countries with European languages as a primary or secondary language.

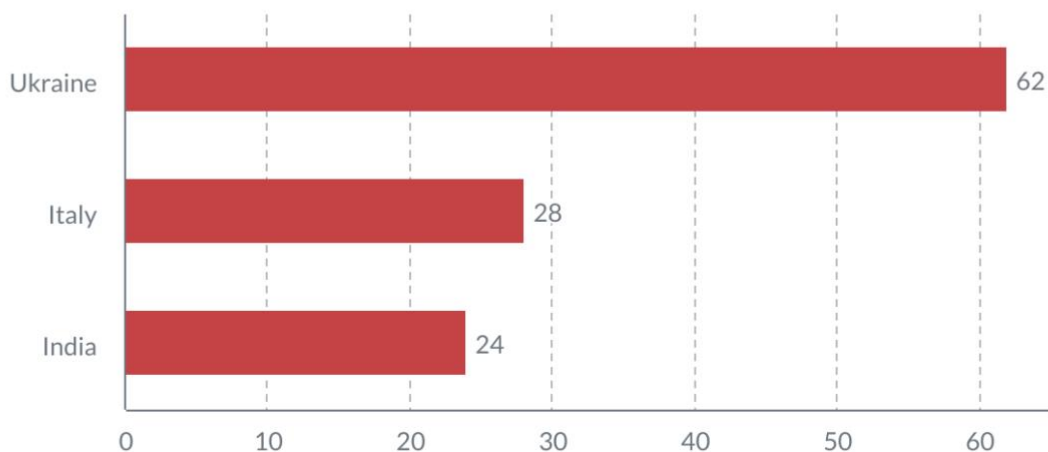
## EU/NON-EU split by job position



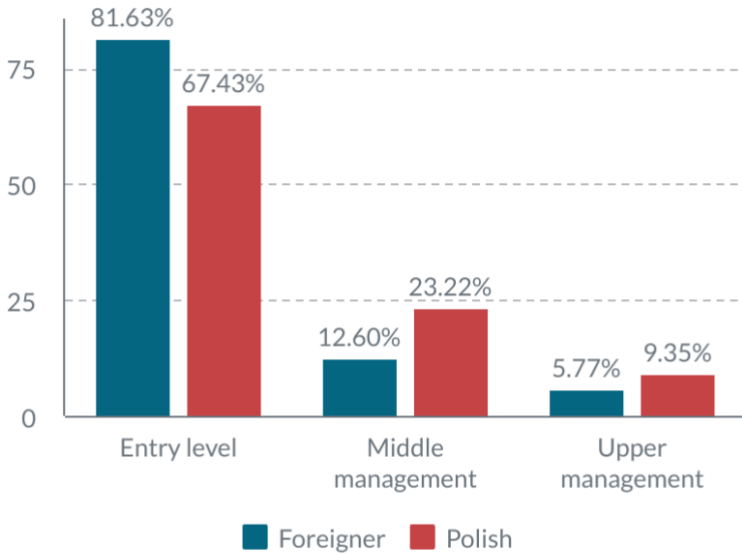
## EU/NON-EU split



## Top 3 nationalities



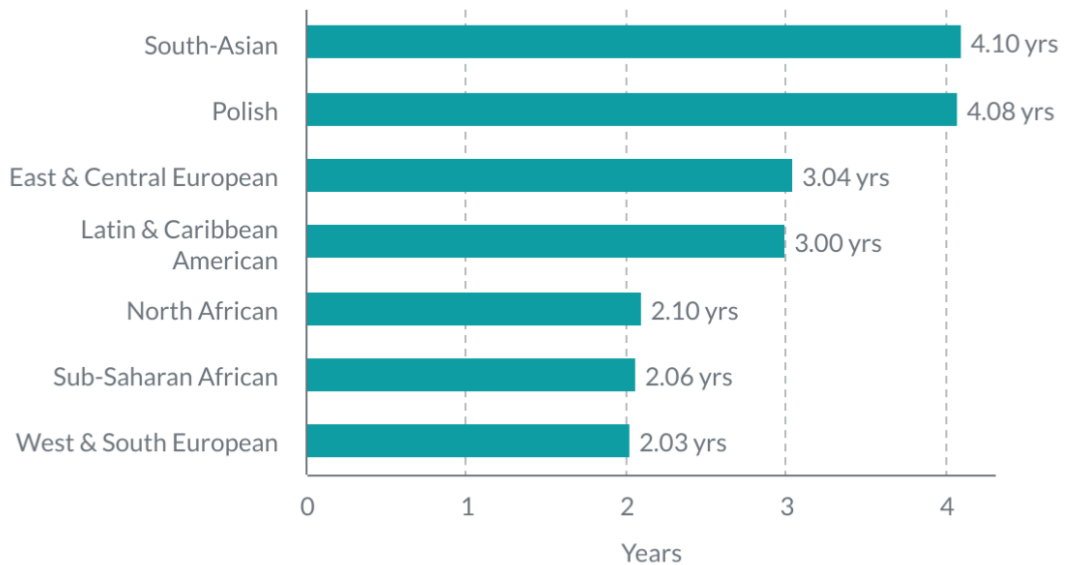
## Foreigner/Polish split by work position



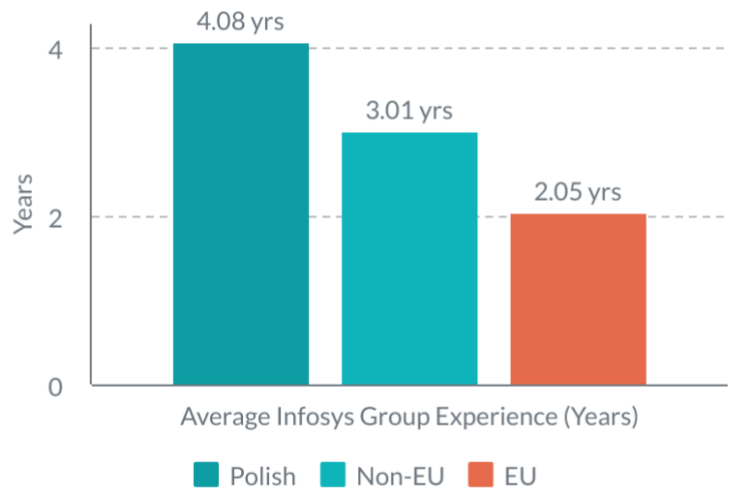
Although at first glance the statistics show a significant difference in the spread across the job levels between the foreign and polish demographics, the data are completely logical upon deeper analysis.

**\*Please refer to the leadership & management section for more insight.**

## Average tenure in the company by origin

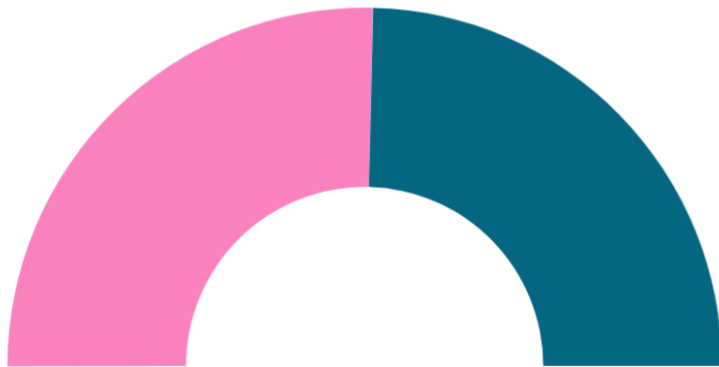


The average tenure in the company across the different ethnic groups slightly differs relative to different factors such as time of the recruitment, geographic proximity, and others.

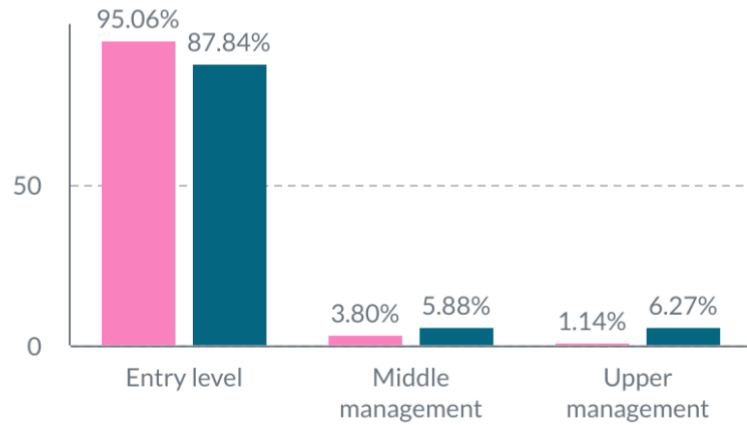


# NEW HIRES

## GENDER HIRING



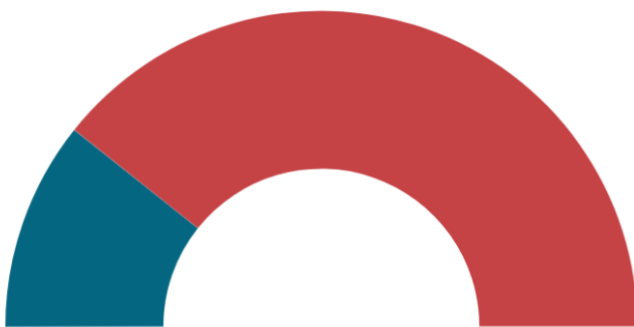
Female (50.77%) Male (49.23%)



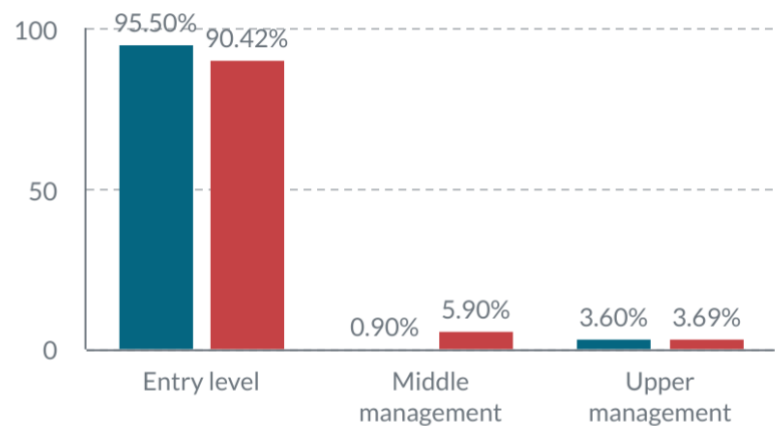
Female Male

Over 90% of the total recruits on the fiscal year 2020 were on entry-level positions. Data of middle and upper management positions should is not enough for analysis as it's for single-digit recruits.

## FOREIGN-BORN HIRING



Foreigner (21.43%) Polish (78.57%)

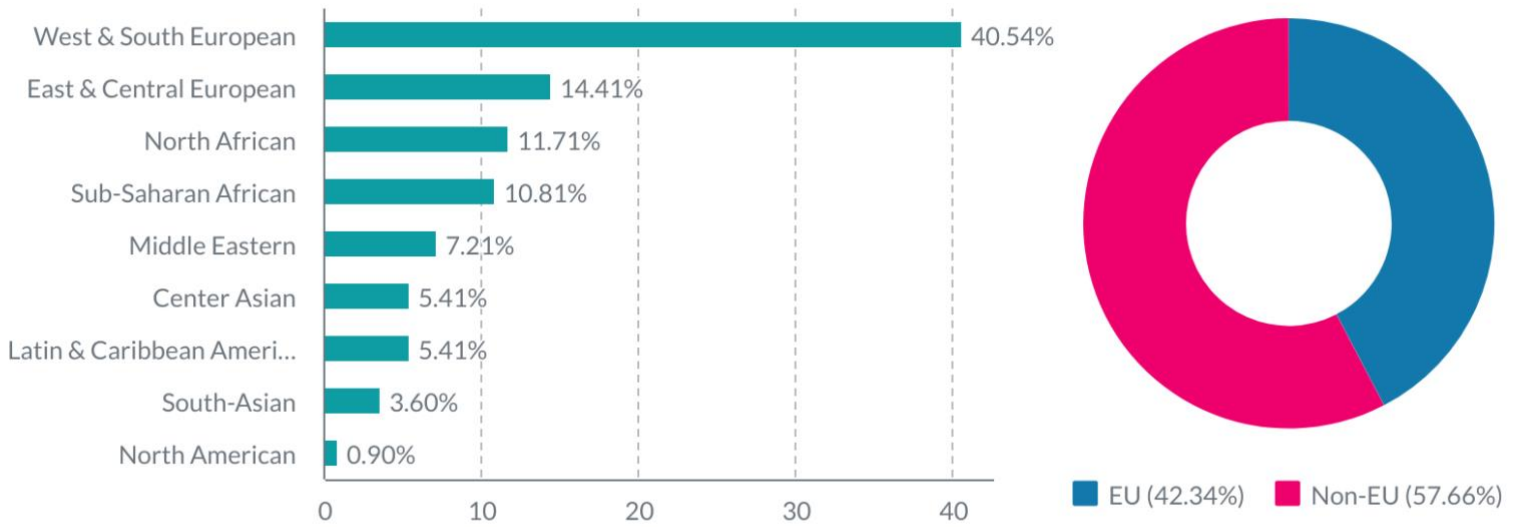


Foreigner Polish

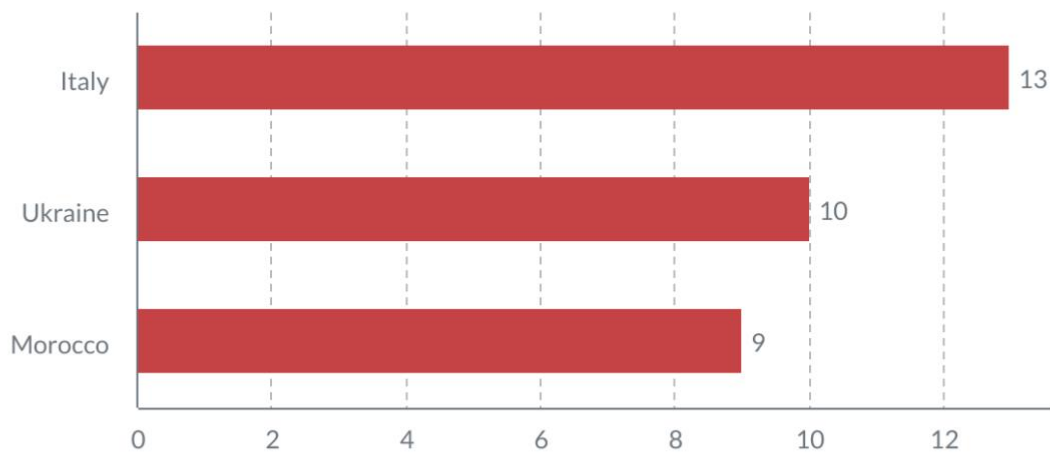
The hiring numbers for FY20 show a healthy gender recruitment practice with an even split between males and females while the foreign-Polish recruitment is dependent on the business need.



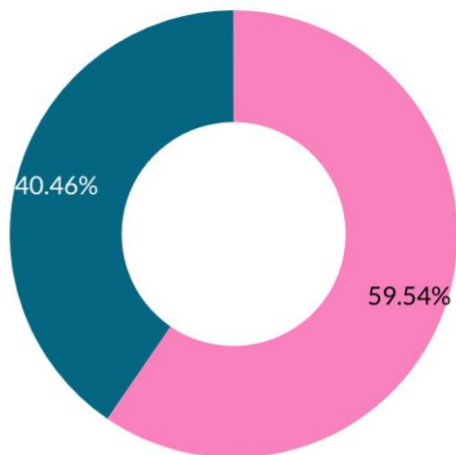
## Foreign-born recruits by Geo-region



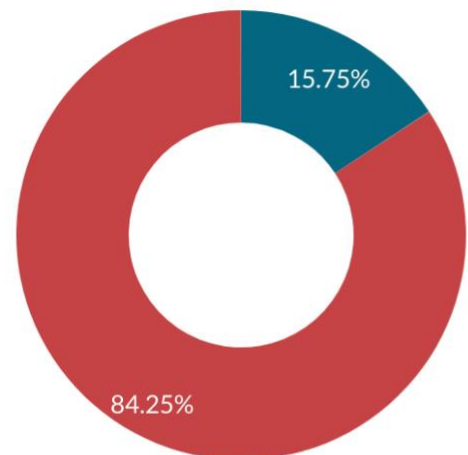
## Top 3 recruited nationalities



# ATTRITION



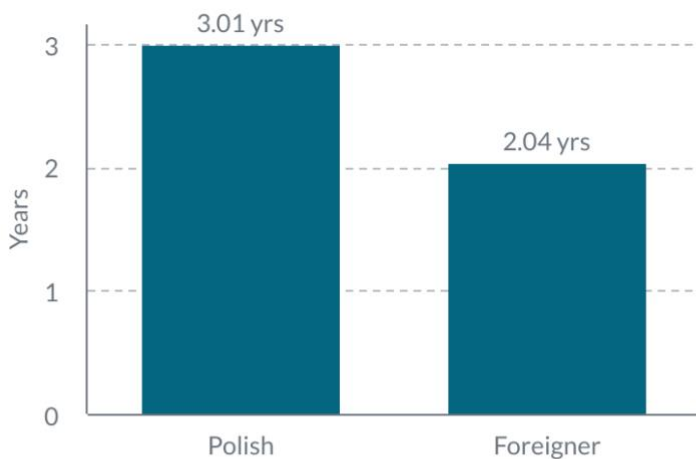
Female (59.54%) Male (40.46%)



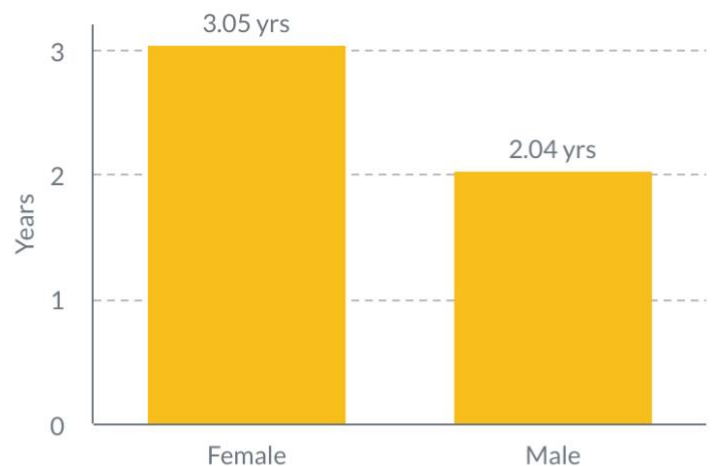
Foreigner (15.75%) Polish (84.25%)

The percentages of the attritees in terms of gender and foreign/polish mirror those of the general demographic of the organization which is a good sign of the absence of a specific trend affecting a specific group that triggered leaving the organization.

## Average tenure before leaving the organization

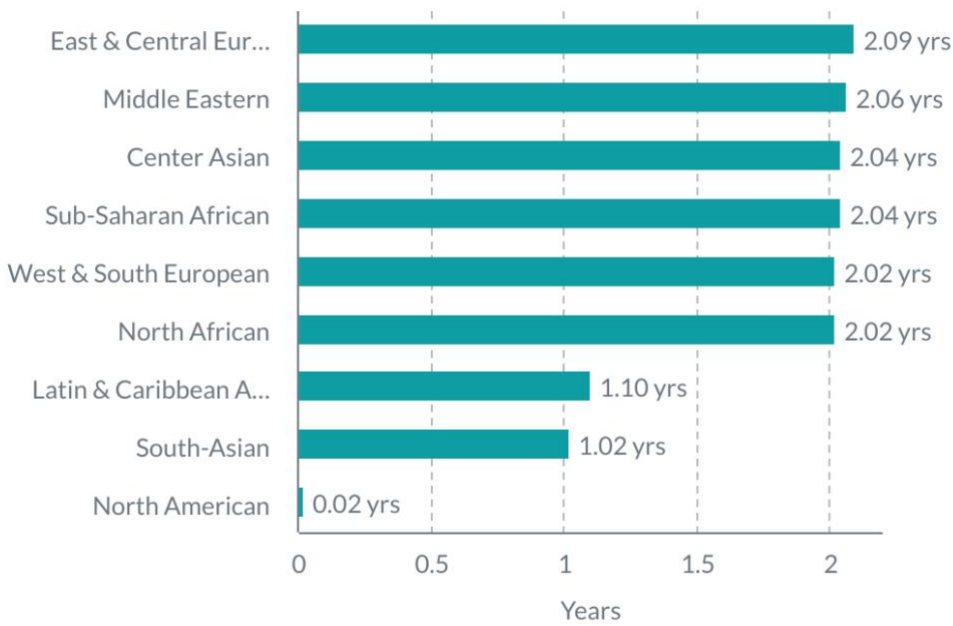


The average tenure of foreign-born employees is lower than their Polish counterparts. This trend could be explained by the fact that most of the foreigners are recruited from their home country and Infosys is their first step in Poland as well as the reason of many foreigners to join the company is to gather experience early in their professional career.



As it was demonstrated in many kinds of research the average tenure of women tends to be longer than the one for men.

## Average tenure before leaving the organization by Geo-region

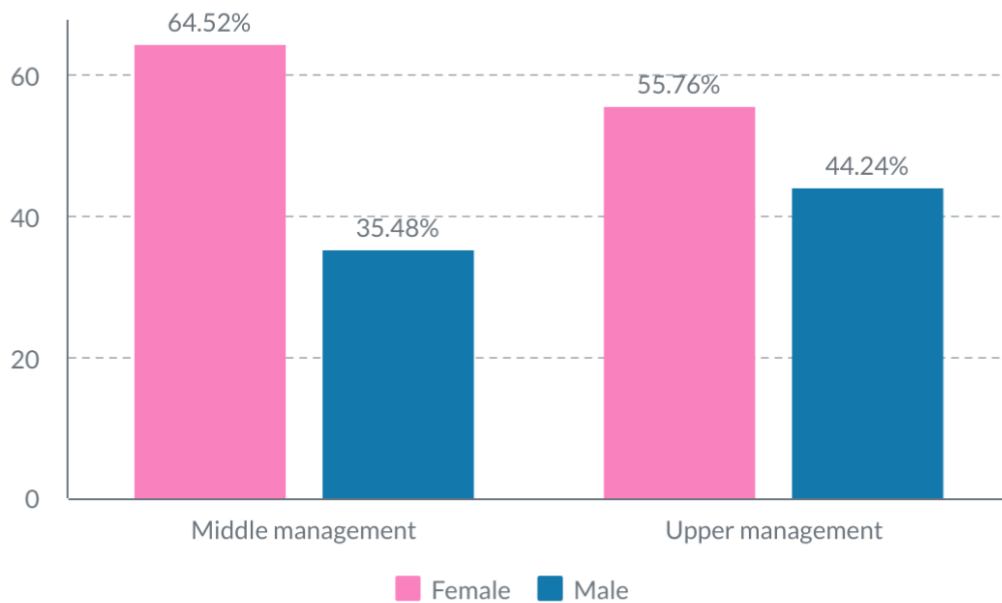


**The average tenure before leaving the organization is nearly identical across all the geo-regions with minor exceptions due to the low number or attritees.**

# LEADERSHIP & MANAGEMENT



## MIDDLE & UPPER MANAGEMENT BY GENDER

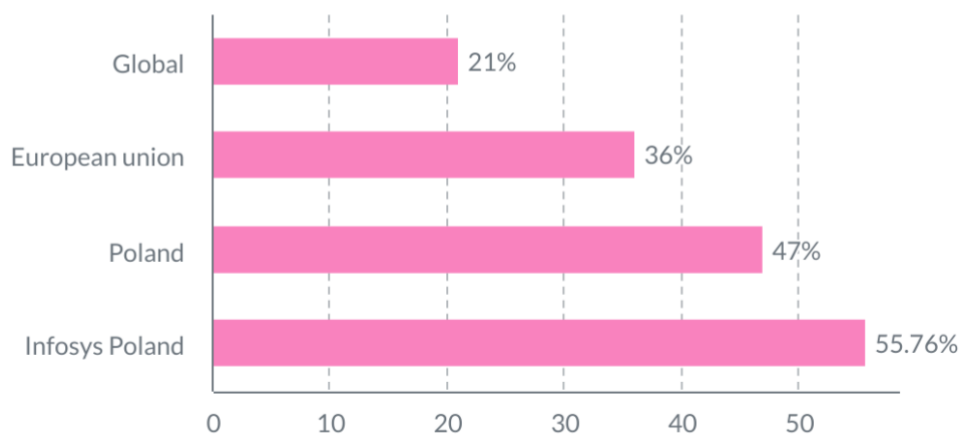


The general numbers of male/female within middle and upper management positions are more or less in line with the general demographic of the organization. **+2.95% for middle-management** and **-5.81% for upper-management** compared to the general gender split.

## Benchmark of women in management

### Women in upper management: Into perspective

The comparative statistics of Infosys Poland vs the national, European Union and the global averages show that Infosys Poland is by far a truly inclusive workplace for women

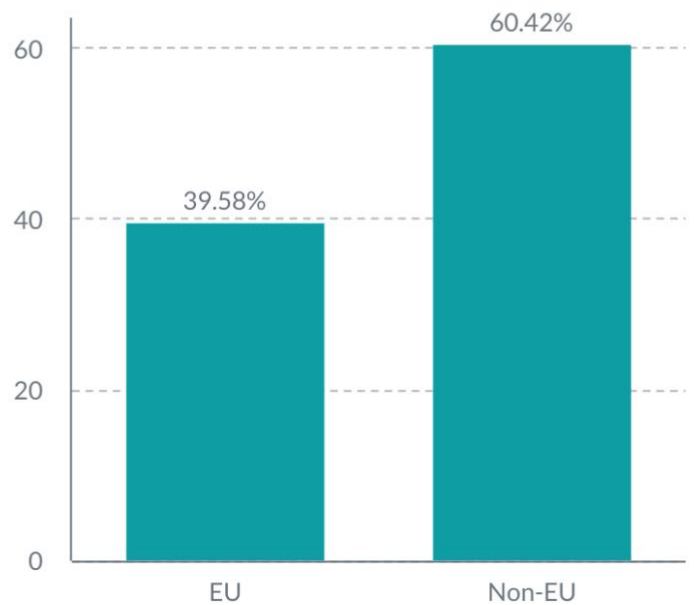
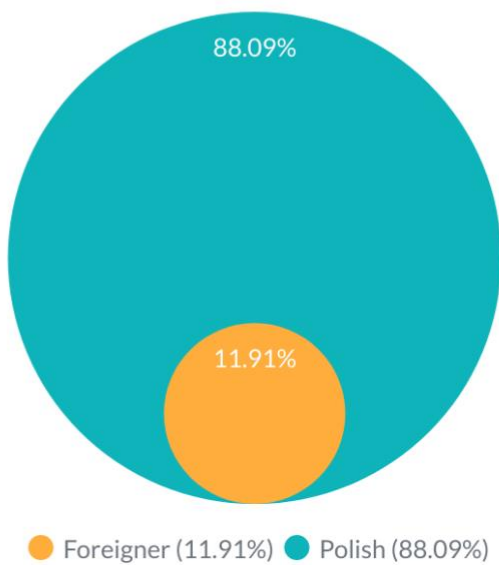


Sources: World Bank & Euro Stats

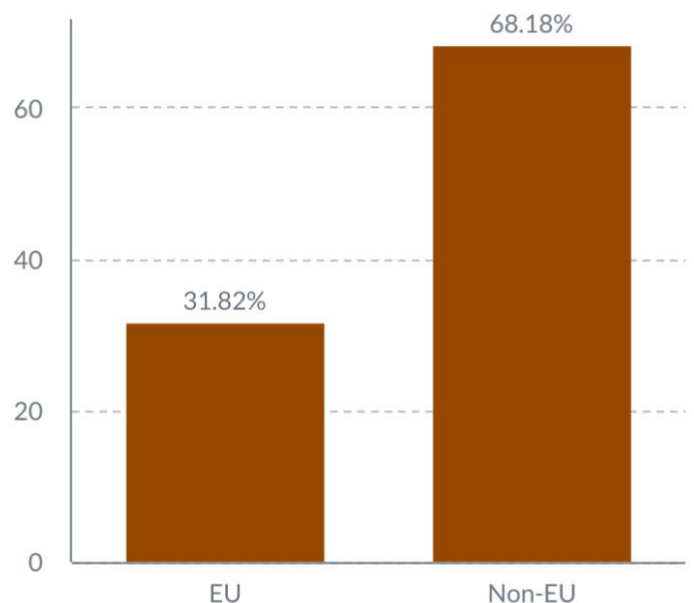
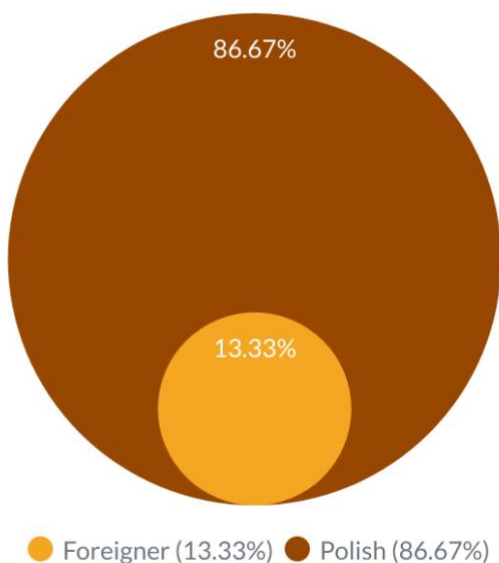
# MIDDLE & UPPER MANAGEMENT BY ORIGIN

The statistics show a misrepresentation of the foreign-born Infosys employees in accordance to their overall representation in the organization. These numbers can be explained by the fact that the widespread foreign-born employees' recruitment started in 2014 and with the average Infosys experience of a person in the middle-management position is of **6.9 years** and **7.10 years** for the upper-management. It is very understandable to have fewer foreigners that reached the required tenure to reach these positions.

## Middle Management positions by origin

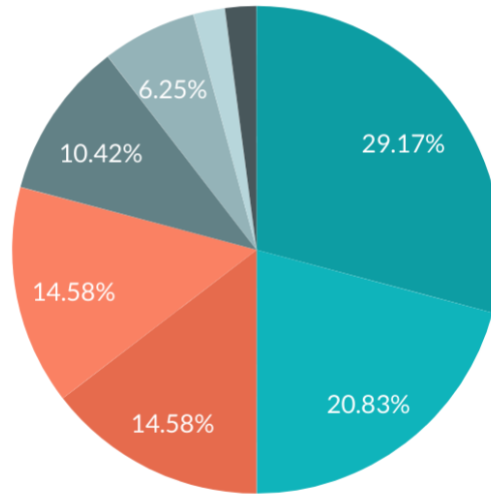
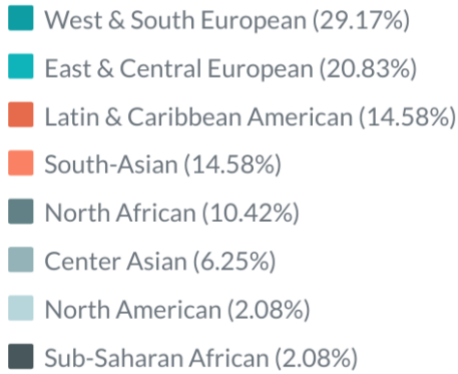


## Upper Management positions by origin





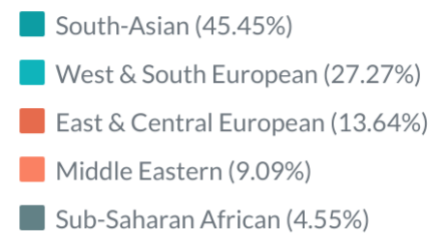
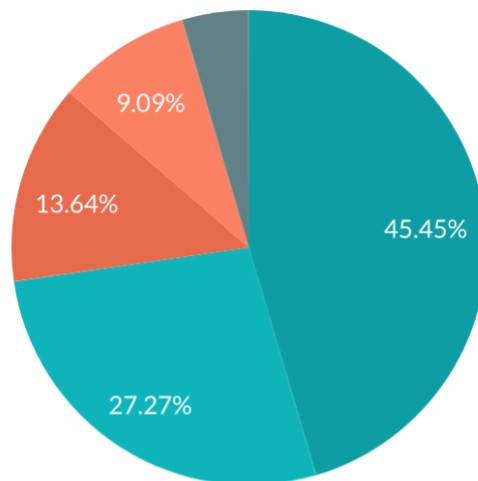
## Middle Management representation by region of origin



The middle-management representation of the multiple groups is in line with their relative percentage of their presence in the company, except for the sub-Saharan population that has a significantly lower leadership representation.

## Upper Management representation by region of origin

The management representation of the foreigners by geographical origin groups can't be used for significant analysis as the numbers of foreigners in a management position is very low (13 out of 155) due to reasons addressed earlier.





# SUMMARY & CONCLUSION

Our results in diversity and inclusion showcase the great work done and the continuous commitment of Infosys Poland to sustain an inclusive and fair environment for all its employees regardless of their gender, origin, belief or sexual orientation. By its results, INFOSYS Poland can position itself as a business leader in the country and the world in the fields of women empowerment and inclusiveness.

**The major conclusions that can be taken from the report are as following:**

- An overall healthy gender split across all levels relative to the general gender split.
- Significantly higher tenure for female employees.
- An equal gender split for new hires.
- A high representation of females in mid and upper management
- A relatively low foreigners representation mid and upper management

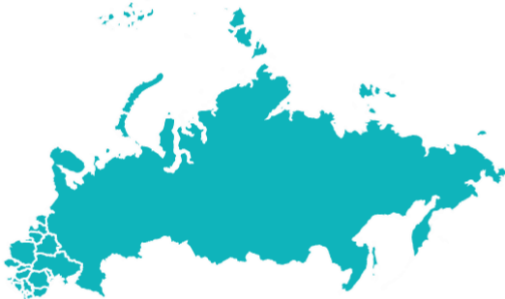


# GEOGRAPHIC REGION MAP

## Europe



Western & Southern Europe



Eastern & Central Europe

## Africa & Middle-East



Sub-Saharan Africa



Maghreb North-Africa



Middle-East

## Asia Pacific



Central Asia



South-East Asia



South Asia



East Asia

## Americas



Latin & Caribbean America



North-America

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