# FIRST TIME'S THE CHARM

Reducing lead time and potential risks time through Lean.

The client is one of the largest insurance and asset management companies in the Netherlands.



## **CHALLENGES**

The client faced below challenges with their claims process:

Backlog of over 2000 cases







High lead time and financial risks

Needed to settle the claims within 10 business days, failing to which posed the risks of - Potential regulatory penalty - Low market ratings

# **SOLUTIONS**

Infosys BPM team deployed Lean methodology as the improvement lever to address high volume issue, to eliminate the risks of penalty and market ratings.

#### The Infosys BPM team deployed the following solution:

- Designed current and futuristic value stream map (VSM) for process
- Improved right throughput yield through Gemba walk, value stream mapping, value add, and non-value add analysis
- Conducted Lean training for 100% coverage
- Standardized the process and removed variation in AHT
- Deployed daily management board and other visual aids to increase sensitivity on the floor
- Created 24 process ideas, thereby building a pipeline for future projects

## **BENEFITS**

The solution enabled the client to

- within the prescribed timelines







#### For more information, contact infosysbpm@infosys.com

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Reduce AHT which further reduced the FTE count

Clear the backlog cases along with fresh volumes

Reduce the response time to customer 6 to 3 days

Lead time reduction

Improved team utilization

€11k Potential penalty savings





