## **SWIFT TURNAROUND FOR A BALANCED ACT**

Optimisation of period-end closure by finding opportunities for improvement in financial reporting.

One of India's leading diversified financial services companies providing a broad range of financial products and services.





## **CHALLENGES**

The client needed to consolidate processes across diverse business operations with unique business challenges and accounting complexities - 69 entities across all BUs.

The challenges were:

Absence of comprehensive operating procedures and listing of period-end closure activities



Lack of real-time view of closing activities

**Disparate operational** accounting system

To reduce the time to consolidate and time to report (14 working days [WD] and 31 WDs to close the monthly and quarterly financials, respectively)



## **SOLUTIONS**

**Infosys BPM initiated** an approach that:

- Completed a deep dive of the prioritised strategic business units (5 BUs covering ~10 entities)
- Instituted a deep dive of the centralised accounting function
- Conducted a due diligence workshop to understand the additional challenges faced by the rest of the entities (BUs covering 59 entities)
- Identified the period-end closing critical activities and those dependent on these critical activities
- Optimised the time and effort required during the period-end closing time window
- Proposed automations to streamline manual interventions by using RPA solutions

## **BENEFITS**

**Infosys BPM** delivered the following benefits:

- along with action status



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The single source for financials lead to the availability of trail balance (TB) at any given point of time

Real-time visibility of period-end closing activity

36%

Improvement in total cycle time of period-end closure and consolidation

42%

Improvement in time taken to report to Board





