VIEW POINT



EXAMINING THE IMPACT OF Generative at on Workforce Dynamics

Abstract

As generative AI for business plants its feet deeper, those with high skills find better opportunities in the workplace. Businesses will see a short-term churn in the workforce dynamics, but GenAI will spur demand for newer skills and high-value work with greater complexity.

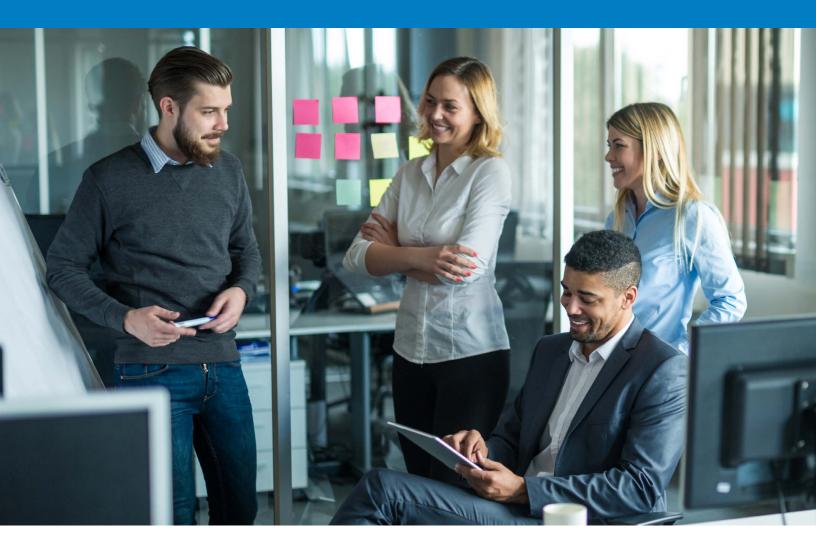
Rather than putting the workforce out of jobs, GenAI will increase the number of jobs and the earning potential with high-value contracts. Rather than being afraid of the change, business leaders must look at ways to upskill their workforce and leverage GenAI for low-value repetitive jobs.



According to a leading job platform, GenAl has increased the earnings within tech solutions, including data science and analytics by 8%. Administration, accounting, and legal services have also seen an upward curve. However, jobs such as data entry are at risk of becoming redundant.

This article discusses the impact of GenAl on workforce dynamics, labour demand,

common workplace challenges, and actionable insights.



Will AI replace staff at the workplace?

Research published in a leading US business magazine says that existing jobs will transform if the staff and leadership adopt GenAI. Rather than eliminating a role, GenAI will make work efficient and the output faster. For example, the medical, legal, and IT industries will grow because of the way we execute the existing roles using GenAI.

According to the CEO of a leading global job portal, we must see the impact of GenAl on individual skills rather than the job itself. If we look at it this way, GenAl will affect nearly every job. However, this presents an opportunity for businesses to upskill their workforce and transform how they do the job. Jobs that may be affected are service advisors, translators, data entry assistants, and back-office clerical staff. Those in the medical industry, such as doctors and nurses, will remain unaffected.

As machines take up routine jobs, the workforce will have more time to focus on the human aspects. For example, doctors can spend more time face-to-face with the patient rather than reading reports, and insurance providers can let machines prepare the contracts while they spend time understanding the customer's unique needs. Similarly, real estate firms can spend time knowing the customer while the GenAl system extracts the necessary information and takes care of the legal formalities for the sale.

It is in the interest of the employees if businesses proactively adopt GenAl at work. By doing so, they assist their workforce with personal and professional development.

The cultural impact of AI on the workforce

Throughout history, innovations have had a displacement, reinstatement, and productivity effect. The changes due to GenAI will have a reinstatement effect, creating a new demand for the workforce as innovations come about. This will likely bring equity in the earning potential and available work opportunities.

The changing nature of jobs and newer opportunities will mitigate existing inequalities and provide a chance to move into positions that benefit regardless of economic, social, and racial barriers.

A strong demand for high-value skills will show favourable economic outcomes, including a potential reduction in wage and job inequality. However, the positive and negative impacts will depend on the geography, industry, and nature of work.

Impact of GenAl on organisational learning

Organisations can leverage Al-powered learning to upskill their employees and achieve role restructuring. GenAl is a smart assistant that tailors the program according to the employee's needs. GenAl can run text-to-image and text-tovideo transformations to make content engaging for the employees and speed up learning. One example of how GenAl can tailor learning is for the customer service staff. Rather than taking a one-size-fitsall approach, GenAl can scan the staff's existing methods and practices and tailor the training material for each member.



The paradigm shifts in workforce dynamics

The rapid development in GenAl demands a human-centric approach in the workforce and a fundamental shift in how we interact with machines and take up complex challenges. GenAl can automate a notable number of tasks to reduce work hours. Examples of domains include STEM, education and training, arts, business, and law. Business leaders must look beyond automation and leverage AI to enhance workforce performance and redefine roles at work. For example, since Large Language Models (LLMs) will automate 40% of working hours across industries, business leaders must use GenAI to custom-train the existing workforce for high-value jobs.

Research shows that GenAl will transform

how we connect talent to work. About 30% of the workforce will be in fixed roles and 35% each in flexible roles, respectively. Employees will no longer be attached to one-dimensional roles but navigate a spectrum of tasks.

Now that we have seen the impact of GenAl on workforce dynamics, let us explore how the technology will impact day-to-day business challenges.

How does GenAI address business problems?

GenAl augments human capabilities in modern businesses by automating complex tasks and simplifying complex operations. However, integrating GenAl within the workplace poses the challenge of upskilling the workforce and aligning the technology with ethical and societal impacts.

Addressing consumer preferences

Generative AI addresses rapidly changing customer preferences through advanced analytics and predictive modelling. It sources and processes vast data from sales, social media, and consumer feedback to gain insights into emerging trends.

Businesses can become agile and responsive, stay attuned to customer needs, foster brand loyalty, and beat the competition.

For example, the e-commerce industry sees rapidly changing customer choices. GenAl identifies emerging preferences by analysing conversations on blogs, social media, media platforms, and customer reviews. This lets businesses remain relevant and meet the demand while reducing waste.

Powering content creation

In the digital age, novel content is the key to customer engagement, and businesses are under constant pressure to produce high-quality content. GenAl automates content generation, removing the bottleneck. It may include images, social media updates, blog posts, product descriptions, and marketing copies.

GenAl speeds up the process and ensures that the content aligns with the customer's expectations, improving engagement and relevance. You can optimise this content for search engines and drive greater traffic.

For example, a travel business can leverage GenAl to create captivating images and descriptive content highlighting the unique features of a destination to attract customers. They can also create personalised itineraries, destination guides, and travel blogs.

Data-driven decision making

GenAl leverages predictive analytics to facilitate data-driven decision-making crucial for business success. It interprets complex datasets to forecast future trends. This is helpful when leaders must make quick decisions based on large quantities of data. Through machine learning algorithms and data modelling, GenAl identifies patterns and helps businesses make strategic decisions.

For example, a Fintech firm can use GenAl to analyse the market, proactively predict the trends, and manage risks. This will help them invest and make financial decisions smartly.

Design and prototyping

Design and prototyping, especially in the manufacturing industry, can be timeconsuming, expensive, and resourceintensive. GenAl accelerates the process by analysing trends, existing designs, and consumer feedback and offering several design solutions. This can give a significant competitive advantage, especially when the time-to-market is crucial.

By integrating GenAl into regular business operations, you transform the operations. From enhancing efficiency by automating routine tasks to driving innovation and offering personalised customer experiences, GenAl impacts operations in multiple industries.



Building in-house AI solutions vs. collaborating with an expert

Now that we know that GenAl is not an option but a necessity to stay relevant in the future, should a business develop its solution or work with an expert to leverage an existing one?

Businesses must define the scope of their requirements, including the existing roles they want to transform and the use cases. Open-source GenAl systems may be attractive but often do not solve all the use cases. Relying on open-source GenAl systems can also put your data at risk as you have no visibility and cannot control the security infrastructure.

Developing an in-house GenAl system can be expensive and may take years. During this time, the market expectations may change significantly, and the system you develop may no longer fulfil the requirements. By collaborating with a third party, you leverage their domain expertise to customise generative AI for business solutions. Tailor the ready-to-use BPMfocused solution and design frameworks using generative AI technologies, accelerating value creation. This approach saves you time and money and will keep you updated with the changing GenAI landscape.

Conclusion

The pace of development in generative AI has significantly reduced the timeframe in which it will transform different aspects of a business. From natural language processing to large language models, technological advancements are here to change how we execute day-to-day tasks at work.

There will be a pressing need for upskilling existing employees and adopting

generative AI technologies by leveraging existing systems and customising them according to your needs.



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